City of York Council Business Perceptions Survey 2019 - Report



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Background and Methodology



Background & aims

• Background:

- Government Industrial Strategy references supporting business to comply with regulation at a local level
- Complex regulations can be a barrier to productivity and business growth
- Given this emphasis, placed focus on sectors characterised by low wages and productivity (but high employment) e.g. retail, food, accommodation and tourism
- With more understanding CYC and partners can support these sectors to be more productive and successful

Research aims:

- Understand more about business performance of in scope businesses
- Identify who businesses are currently going to for business support and advice
- Measure how CYC's regulatory service is currently perceived
- Identify how CYC can improve regulatory services to best meet business need



Methodology

Method:

- Telephone interviews conducted with city centre based businesses within SIC:
 - G Wholesale and Retail Trade; Repair of Motor Vehicles and Motorcycles
 - I Accommodation and Food Service Activities
 - R Arts, Entertainment and Recreation
 - S Other Service Activities (hairdressers, beauticians, printers, repair shops etc)
- Sample provided by D&B (YOI postcodes plus others manually added as deemed to be in scope e.g.
 Gillygate, Bishy Road, Blossom Street) and desk research to add an additional 150 businesses.
- Total sample = 480 businesses
- No firm quotas were set due to limited sample database monitored to ensure broad representation
- Senior interviewees sought and if referred to a head office it was made clear that the individual should be able to speak about the York city centre site and engagement with CYC



Who did we interview?

- 127 interviews undertaken between 9th and 24th September 2019
- Representative spread of businesses by SIC

| SIC | | sinesses mple | | eved nple |
|--|-----|------------------|-----|--------------|
| G - Wholesale and retail trade; repair of motor vehicles and motorcycles | 169 | 35% | 43 | 34% |
| I - Accommodation and food service activities | 172 | 36% | 50 | 39% |
| R - Arts, entertainment and recreation | 46 | 10% | 10 | 8% |
| S - Other service activities | 93 | 19% | 24 | 19% |
| Base | 480 | | 127 | |

No weighting applied to data

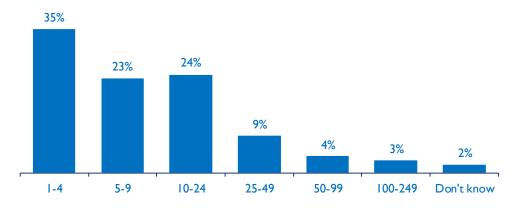


Profile of City Centre Businesses



Many businesses are SMEs

• Primarily micro (1-9) and small (10-49) companies. A third (35%) have 1-4 employees, with just 7% having 50 or more.

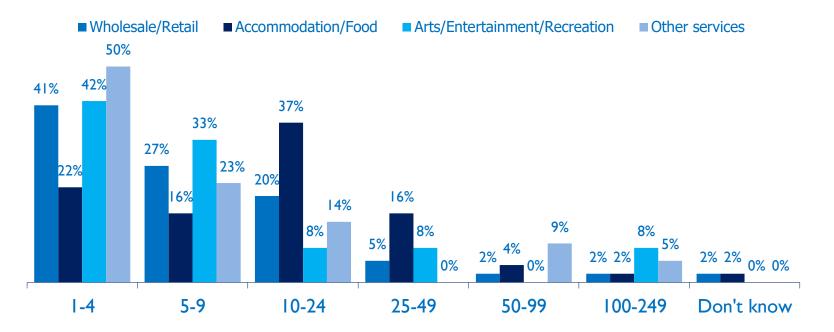


S7. Including yourself, how many people does the organisation employ in York? Base 127

5% of branches have I-4 employees (in fact just one of the businesses with I-4 employees was a branch), compared to 41% of businesses that are not a branch (independently owned).



Fewer micro businesses in the Accommodation/Food sector; biggest employers primarily Arts/Entertainment/Recreation and Other services

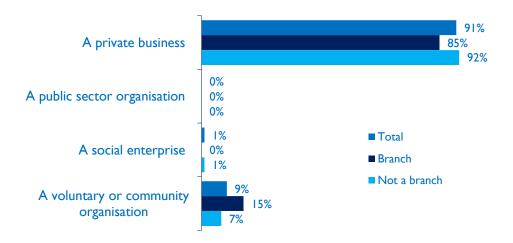


• Also variation in mean business size, with the Arts, Entertainment and Recreation (21.08) and Accommodation/Food (20.73) sectors tending to be larger than the Other services (15.95) and Wholesale/Retail (13.37) sectors.



Most city centre businesses are privately owned and independently run

- Virtually all businesses interviewed are private businesses (91%).
 - A further 9% were voluntary/community organisations and 1% social enterprises.
- In total 16% of all businesses are branches, with the remaining 84% therefore not being branches and hence independent businesses. Some of the branches were still private businesses.





Most city centre businesses are well established

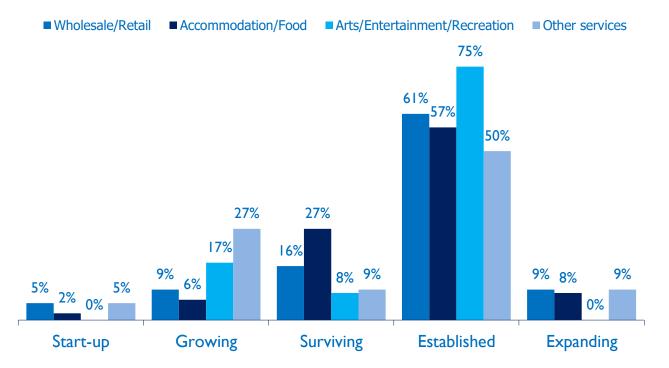
- Six in ten (59%) are established businesses, with around one in five (18%) 'surviving'. A minority are start-ups (3%).
 - Branches (75%) are more likely than independent businesses (56%) to be established





Arts, Entertainment and Recreation businesses most likely to be established

- Arts, Entertainment and Recreation businesses particularly likely to be established (75%).
- Businesses in the Other Services sector (27%) most likely to be 'growing'; and those in the Accommodation/Food sector (27%) most likely to be 'surviving'



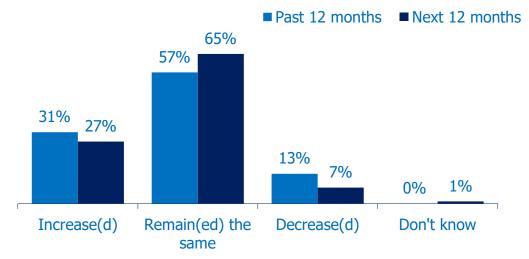


Business Performance, Investment and **Growth**



Majority not experiencing headcount change; more growing than shrinking.

- A majority of businesses are experiencing stability in headcount, with three in ten having experienced or expecting an increase. Just one in ten have seen a decrease in the past 12 months (13%) or expect a decrease in the next 12 months (7%).
- This is a more positive picture than that provided in the Leeds City Region Business Survey 2019 (NB this survey covered all business sectors so comparisons should be made with caution), in which 18% of businesses had increased their headcount in the past 12 months and 21% expected to in the next 12 months.





Bigger businesses are more likely to be experiencing a decrease in headcount, and all have sought support, advice or guidance

• The biggest businesses interviewed (with 50+ employees) are the most likely to be experiencing and/or expecting a decrease in headcount (although numbers should be treated with caution due to the low base sizes involved).

| Past 12 months | Size of business | | | |
|-------------------|------------------|-------|-----|--|
| | 1-9 | 10-49 | 50+ | |
| Increased | 23% | 45% | 22% | |
| Remained the same | 68% | 39% | 56% | |
| Decreased | 9% | 16% | 22% | |
| Don't know | - | - | - | |
| Base | 74 | 44 | 9 | |

| Next 12 months | Size of business | | | |
|-----------------|------------------|-------|-----|--|
| | I <i>-</i> 9 | 10-49 | 50+ | |
| Increase | 28% | 25% | 22% | |
| Remain the same | 66% | 66% | 56% | |
| Decrease | 4% | 9% | 22% | |
| Don't know | 1% | - | - | |
| Base | 74 | 44 | 9 | |

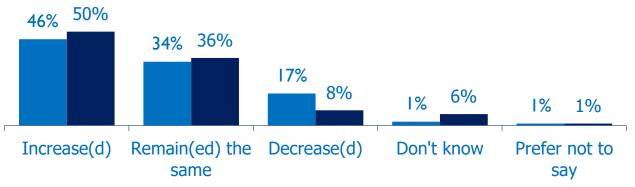
- Businesses describing themselves as 'growing' or 'expanding' are both more likely than average to be experiencing and/or expecting an increase in headcount (although numbers should be treated with caution due to the low base sizes involved).
- All businesses expecting a decrease in headcount in the next 12 months have sought information, support or advice in the last 12 months (although we do not know whether this specifically links to any difficulties faced).



Half experiencing an increased turnover, with a minority seeing a decrease

- Half of all businesses are experiencing growth in turnover, with a further third seeing a period of stability. It is possible that some of the businesses experiencing and/or expecting a decrease in turnover may not actually view this as a negative outcome e.g. through the closure of an outlet to increase productivity overall.
- Fewer businesses are expecting a decrease in the next 12 months (8%) compared to the past 12 months (17%). This is largely driven by Accommodation/Food businesses (of whom 22% have seen a decrease, and 8% are expecting one)

■ Past 12 months ■ Next 12 months





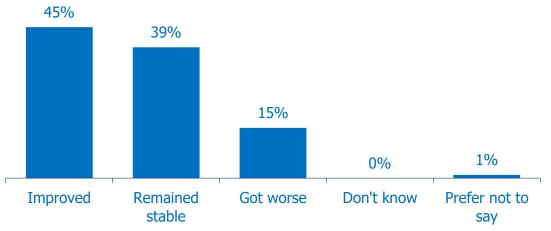
York based businesses relatively optimistic about turnover; with 'growing' and 'expanding' businesses virtually all experiencing increased turnover

- The overall picture in terms of turnover is just slightly more positive than that provided in the Leeds City Region Business Survey 2019 (NB this survey covered all business sectors so comparisons should be made with caution), in which 40% of businesses had seen an increase in turnover in the past 12 months and 41% expected an increase in the next 12 months (compared to 46% and 50% respectively in this survey).
- There were little or no differences by business size or sector.
- Virtually all businesses describing themselves as 'growing' or 'expanding' are experiencing and/or expecting an increase in turnover (although numbers should be treated with caution due to the low base sizes involved).
- All businesses expecting a decrease in turnover in the next 12 months have sought information, support or advice in the last 12 months (although we do not know whether this specifically links to any difficulties faced).



Minority, especially medium businesses, feel business performance has got worse

- This closely mirrors the trend in turnover over past 12 months (46% of businesses said that their turnover had increased in this period).
- 15% of businesses felt that business performance has got worse, however those in the Other Services sector (5%) were less likely to feel this way.
- This is a more positive picture than that provided in the Leeds City Region Business Survey 2019 (NB this survey covered all business sectors so comparisons should be made with caution), in which 37% of businesses felt that business performance had increased; 46% that it had remained stable; and 17% that it had got worse.





Only micro and small businesses feel that business performance has got worse

• Only micro (14%) and small businesses with between 10 and 49 employees (20%) feel that business performance has got worse in the past 12 months. If the bands shown in the below table are collapsed further it is evident that those with between 5 and 24 employees are the most likely to have faced difficulties (26%).

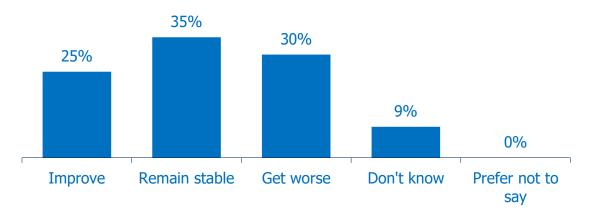
| | Size of business | | | |
|-------------------|------------------|-------|-----|--|
| | 1-9 | 10-49 | 50+ | |
| Increased | 46% | 43% | 44% | |
| Remained the same | 39% | 36% | 56% | |
| Decreased | 14% | 20% | - | |
| Prefer not to say | 1% | - | - | |
| Base | 74 | 44 | 9 | |

• 15% of businesses that had sought information, guidance or advice in the past 12 months stated that their business performance had got worse during this period, this is the same proportion (15%) as amongst those who had *not* sought information, guidance or advice in the past 12 months.



Greater level of uncertainty regarding business climate in the next 12 months

- 30% of businesses feel that the business climate in which they operate will get worse in the next 12 months, which represents the highest level of negativity surrounding the future when compared to other measures. The timing of the survey shortly before Brexit is likely to be a contributing factor.
- This is a more negative picture than that provided in the Leeds City Region Business Survey 2019 (NB this survey covered all business sectors so comparisons should be made with caution), in which 29% of businesses felt that the business climate would improve; 50% that it would remained stable; and 21% that it would get worse. The proximity of this survey to Brexit is likely to be a factor in this difference.



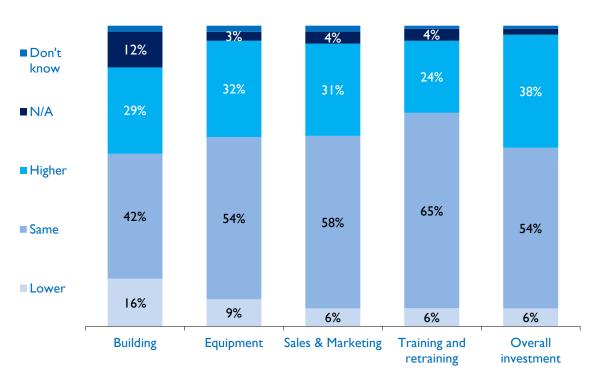


Only micro and small businesses feel that business performance has got worse

- A very similar trend was apparent across all business sizes and sectors, although the Arts, Entertainment and Recreation sector (42%) was the most likely to say that the business climate would get worse in the next 12 months.
- Those who feel their business performance has got worse in last 12 months most likely to fear for the future (53% saying 'get worse')
- 15% of businesses that had sought information, guidance or advice in the past 12 months stated that their business performance had got worse during this period, this is the same proportion (15%) as amongst those who had *not* sought information, guidance or advice in the past 12 months.



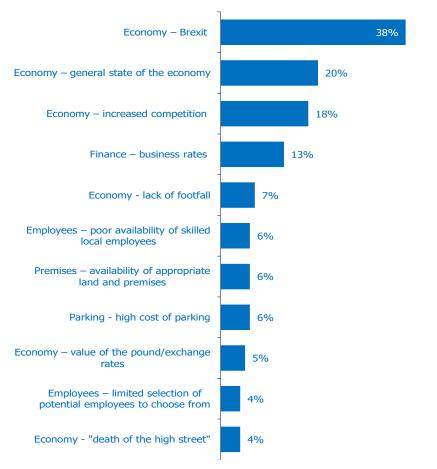
Regardless of views on business climate change, business investment will continue



- Across all areas business investment is set to continue at the same or a higher level.
- Future investment is proportionate to business size with smaller businesses (32% 1-9) less likely than larger businesses (67% 50+) to expect a higher level of investment overall



Biggest challenges to growth are economic and financial



- The economy is the single biggest barrier to growth, alongside other economic factors
 - O NET: Economy 69%
 - NET: Finance 19%
 - NET: Employees I 1%
 - NET: Parking 8%
 - NET:Transport 6%
 - NET: Premises 6%

- Brexit a big challenge to 38% of businesses
 - Particularly Wholesale/Retail (59%)
 - Affects businesses of all sizes



Businesses are passionate about the barriers that are challenging their growth

"The city authority needs to move into the 21st century. They need to recognise we are a tourist city and support businesses allied to this industry. The city needs to move forward and not remain static."

"The council have no long term plan for York city centre. They also need to look at lowering business rates and rents in the city."

"The city this year has seen a reduction in tourists which has impacted on business, also the issues around Brexit have slowed down business." "The council should do more to support businesses in the city in terms of tax breaks, business rates and commercial waste costs. Also speak to local businesses, support them more and give them more help."

"The city centre is dying because of the cost of parking favouring online and out of town retail.

More money should be invested in raising footfall by lowering parking costs rather than just sprucing up empty buildings. They should organise a programme of business relief to fill some of the unsightly empty shops."

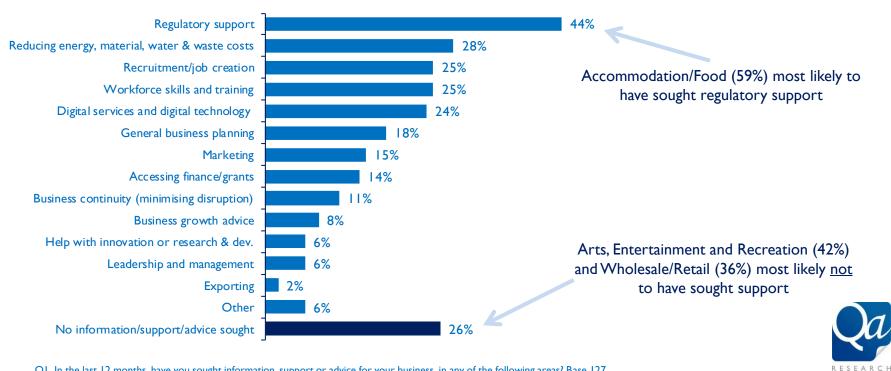


Business Support and Regulation

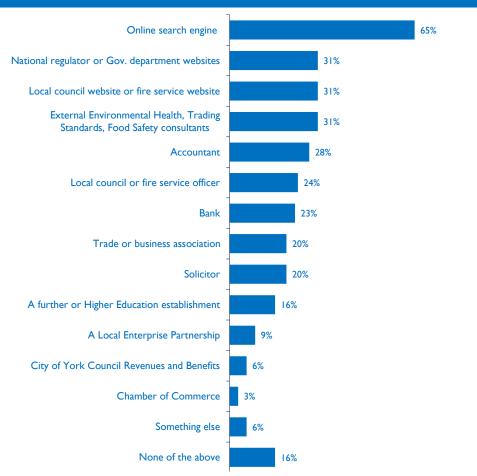


Businesses have sought support with regulation more than any other area

- Three-quarters (74%) of businesses have sought information, support or advice in last 12 months.
- Regulatory support was the most common area in which help was sought



York businesses use a wide range of sources for information, support and advice



- Online (search engines and websites) is the most used source
- Any mention of local government (57%)
 - Arts, Entertainment and Recreation (58%)
 - Accommodation/Food (53%)
 - Other Service Activities (45%)
 - Wholesale/Retail (32%)



Nine in ten (91%) covered by at least one area of regulation



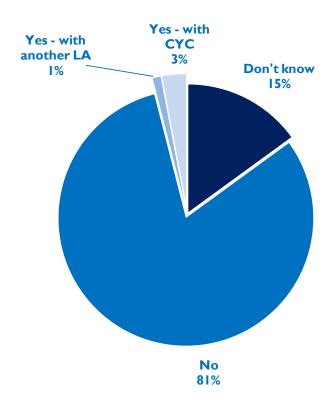
- All Accommodation/Food and Arts,
 Entertainment and Recreation businesses
 covered by regulation
- Some businesses in Other Service
 Activities (23%) and Wholesale/Retail
 (14%) did not think they were covered
 by regulation
- Smaller businesses (I-9 employees) the only ones to say that they are not covered by regulation (I5%)



Local regulators



Only a small minority are members of the Primary Authority Scheme

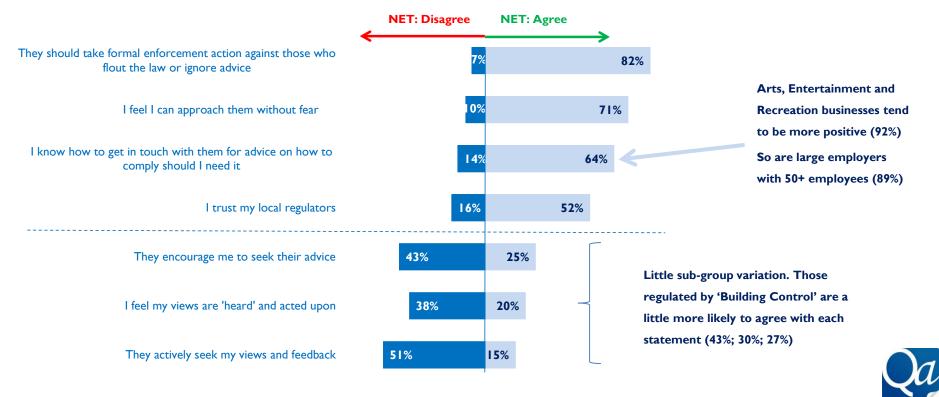


Primary Authority Scheme members all from Accommodation/Food or Other Service Activities sectors



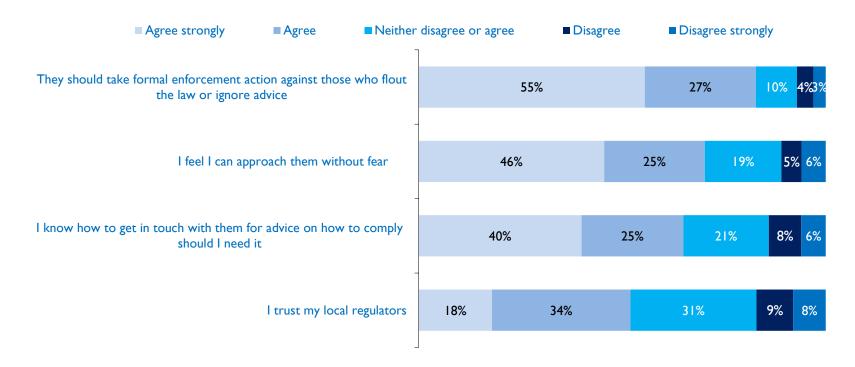
CYC regulatory services are approachable, however, they could be more proactive

- DK and NA responses have been excluded slightly higher for bottom 3 statements.
- Little difference between those actually using CYC for advice v those not



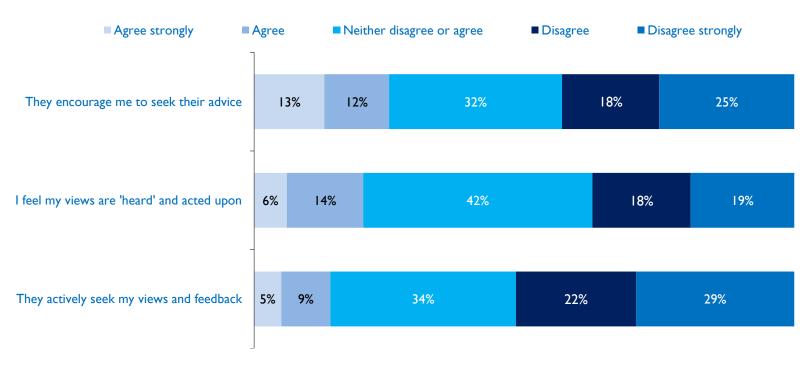
RESEARCH

Businesses are aware of the CYC regulatory services role





CYC could improve on regulatory services by being more proactive

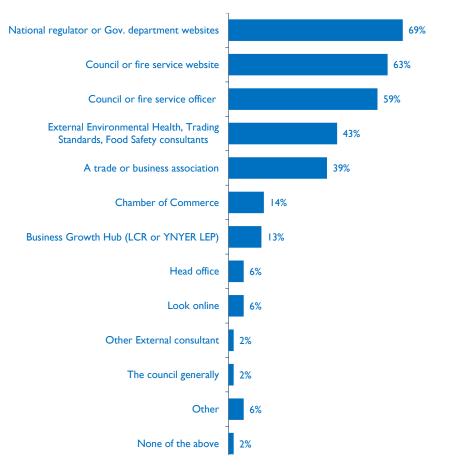




Advice and Support from CYC



York businesses use a wide range of sources for information, support and advice



- Online again the most used source
- Any mention of local government (80%)
 - Arts, Entertainment and Recreation (100%)
 - Other Service Activities (86%)
 - Accommodation/Food (76%)
 - Wholesale/Retail (75%)



Businesses positive about value, clarity and ease of accessing advice.

I value the advice provided by City of York
Council

I know how to complain if I'm not satisfied with the service or a decision

I believe they treat me fairly and consistently

The advice provided reduces my exposure to enforcement action

I can access specialist advice if I need it

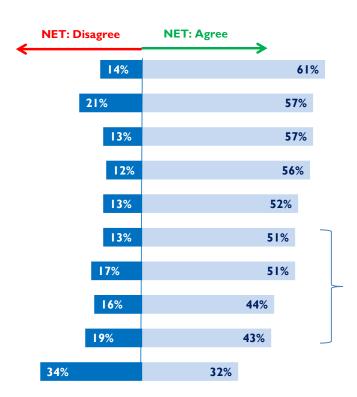
The advice is provided in a timely manner

It is easy to get their advice on how to comply

I have a good relationship with regulatory officers

The advice provided is tailored to my business

There is a joined-up approach to the way City of York Council provides advice

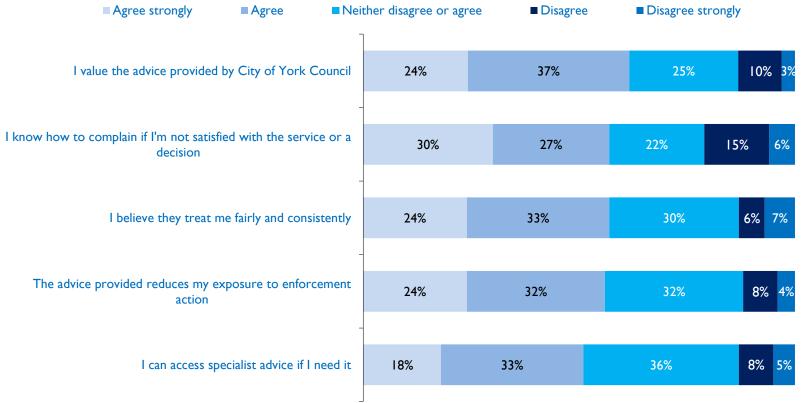


Businesses covered by licensing and pollution control/air quality more likely to agree with many statements.

Accommodation/Food businesses more likely to agree with these statements (67% the advice is provided in a timely manner)

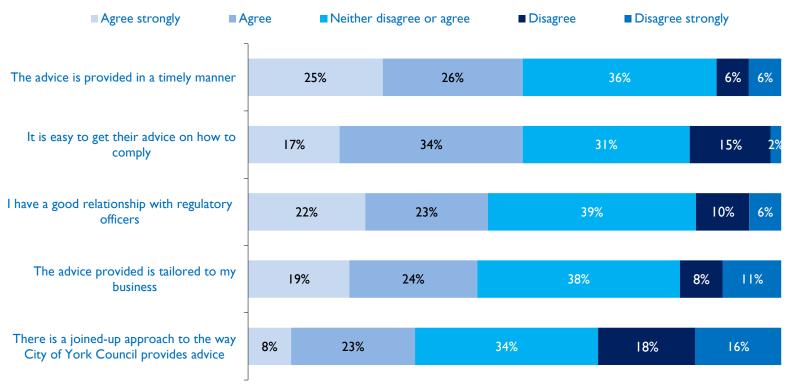


Businesses generally positive about value, clarity and ease of accessing advice



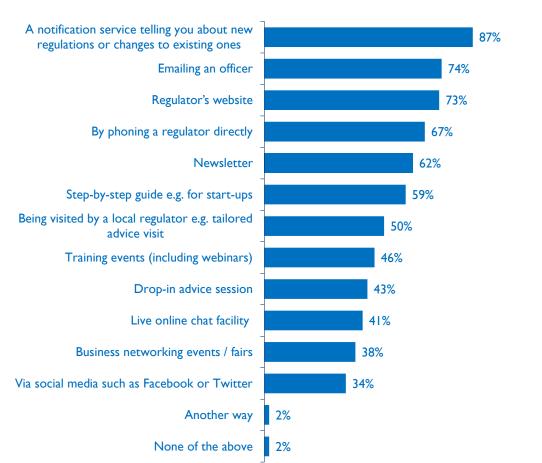


CYC could improve on regulatory services by being more proactive





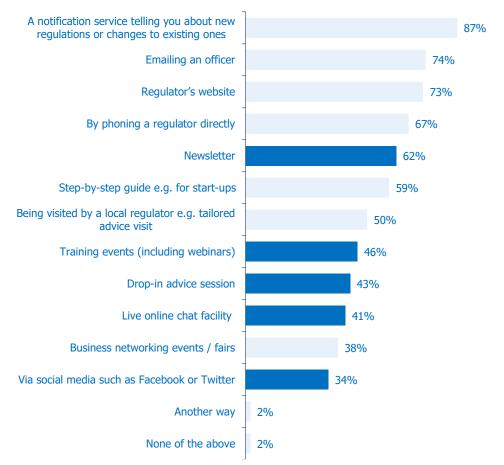
Businesses want to be told, but also want channels to ask too



- Notification service and other 'proactive' methods of seeking advice most popular
- Want a variety of options average number is 6.76
- High interest (96%) amongst those who do <u>not</u> currently use CYC for advice. Less so the proactive options.
 - 77% notification service
 - 54% newsletter
- Little variation by sector



Of those methods not offered already, more newsletters would be the most popular

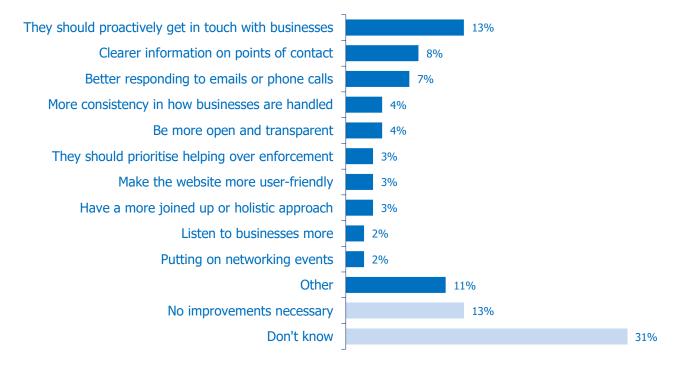


- In terms of improving the offer, there is interest amongst businesses for more newsletters (including those not currently using CYC)
- No online chat facility at moment... given variety of sources interested in is 41% enough to build a business case to offer this?



To improve the service businesses would like more proactivity and clarity

- Businesses were asked to provide ideas about improving the regulatory service
- Similar responses from different sectors and type of regulation





A variety of ideas show value in listening to businesses

 Being more proactive and providing information would be beneficial "They could make themselves known to businesses in the area. This is the first time I have heard of them." "Visiting the business and making themselves known and possibly giving us some insight as to what they can offer. Reach out. Proactive approach."

 Importance of profile raising and information via newsletters/events "By newsletter and being more accessible even if it's just a chart of important phone numbers for our wall" "Have a networking event in the morning before shop hours offering a free breakfast."

"Hold regular events to catch up on regulations would interest us. Perhaps a yearly step by step guide to regulations and updates."

 Clearer information on points of contact will ease frustration and improve understanding of a joined up approach

"They need to improve the way they communicate with each other. Talking to people either on the phone or face to face is the best way to get help "

"Need clearer information about who to speak to about different things so you don't get passed around unnecessarily. People handling enquiries need to take ownership and make sure they get to the right person."



Conclusions



Conclusions (1)

- York city centre is home to a variety of businesses; many of whom are privately owned and well established
- Majority of businesses have a stable or improving headcount, turnover and overall business performance. Though, understandably in the current economic climate, some uncertainty for the future exists.
- Tend to reference national issues, mainly economic in nature, when identifying potential barriers to growth, though a small number of local issues exist which businesses feel strongly about.
- A range of sources are used to access business support and regulation advice specifically - internet is the most readily used channel



Conclusions (2)

- CYC regulatory services feel approachable, but evidence suggests they could be more proactive
- The majority of businesses (82%) agree that "CYC should take formal enforcement action against those who flout the law or ignore advice"
- Appetite for receiving information via a variety of sources. Businesses want to be given important information but also need clear channels when they need additional advice.
- Businesses want proactivity, clarity and business friendly content from CYC regulatory services





This research will be carried out in compliance with ISO 20252, (the International Standard for Market and Social research), The Market Research Society's Code of Conduct & UK Data Protection law.



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